



2014 Civil Affairs Symposium

“The Future of Civil Affairs”

**In coordination with the
Foreign Area Officer Association
U.S. Global Leadership Coalition
Center for Complex Operations, National Defense University
Iraq and Afghanistan Veterans of America
and the
Alliance for Peacebuilding**

Friday, 14 November 2014

Freedoms Foundation, 1601 Valley Forge Road, Valley Forge, PA, 19481

Civil Affairs has long been a major national strategic capability to transition from war to peace and, more recently, bring together whole-of-nation elements to help mitigate conflict in the first place – to end and prevent wars. The only part of the Joint Force specifically suited for Peace & Stability Operations, the future of Civil Affairs is not entirely certain, given shifts in U.S. foreign and national security policy, another defense drawdown, and budgetary pressures. The U.S. Navy has eliminated its Maritime Civil Affairs Command. U. S. Army Civil Affairs is engaged in intense discussions regarding both Active and Reserve Components, while the Marine Corps has doubled its Civil Affairs Groups but struggles under increased demand. Drawing on Civil Affairs’ rich history and the input of all participants, this Symposium looks to contribute to this vital national strategic discussion. In addition to key speakers and panel discussions bringing forward key lessons from past operations, Civil Affairs Issue Papers with observations and recommendations on the future Civil Affairs force will be presented for publication after the Symposium.

Agenda

- 8:00 Registration / coffee, tea & refreshments
- 8:30 Opening remarks: Joe Kirlin, Colonel, U.S. Army Civil Affairs (ret.), President, Civil Affairs Association
- 8:40 Symposium and Issue Papers Overview:
- Colonel John C. Church, Jr., U.S. Marine Corps Reserve, Director Civil Military Integration Team, Headquarters U. S. Marine Corps, Assistant Professor, Immaculata University; and
 - Christopher Holshek, Colonel, U.S. Army Civil Affairs (ret.), Senior Fellow, Alliance for Peacebuilding
- 9:00 Panel Discussion: Shaping the Future of Civil Affairs – Past as Prologue
Moderator: Colonel John C. Church, Jr., U.S. Marine Corps Reserve, Director Civil Military Integration Team, Headquarters U. S. Marine Corps, Assistant Professor, Immaculata University
- Haiti – Bruce B. Bingham, Brigadier General, U.S. Army Civil Affairs (ret.), Director, Civil Affairs Association
 - Bosnia/Herzegovina – Thomas J. Matthews, Major General, U.S. Army Civil Affairs (ret.)
 - Kosovo – Michael Hess, Colonel, U.S. Army Civil Affairs (ret.), Director, Civil Affairs Association

10:15 Break

10:30 Panel Discussion: Shaping the Future of Civil Affairs – Lessons from the Decade of War

Moderator: Dr. Kurt E. Müller, Colonel, U.S. Army Civil Affairs (ret.), Senior Research Fellow, Center for Complex Operations, National Defense University

- Steven J. Hashem, Major General, U.S. Army Civil Affairs (ret.)
- Colonel Leonard J. DeFrancisci, U.S. Marine Corps Civil Affairs, Director, Civil Affairs Association
- Jim Ruf, Colonel, U.S. Army Civil Affairs (ret.) and Senior Program Officer for Civil-Military Affairs, U.S. Institute of Peace
- Dr. Rosemary Speers, Principal Research Scientist, Center for Naval Analyses

11:45 Move to Luncheon Room

12:00 Luncheon Speaker – “The Reserve Component, Civil Affairs, and Post-Afghanistan U.S. Foreign Policy and National Security,” Jason W. Forrester, Deputy Assistant Secretary of Defense (Manpower and Personnel), Office of the Assistant Secretary of Defense (Reserve Affairs)

13:00 Panel Discussion: Shaping the Future of Civil Affairs – The Way Forward

Moderator: Dr. Karen Guttieri, Security and Development Policy Lead with the Peace Innovation Lab at Stanford University and author of *Masters of Peace*

- Major General Daniel Ammerman, Commander, U.S. Army Civil Affairs & Psychological Operations Command (Airborne)
- Brigadier General Ferd Irizarry II, U.S. Army Reserve Command, G-3/5/7
- Brigadier General Hugh Van Roosen, Director, Institute for Military Support to Governance (IMSG), U.S. Army John F. Kennedy Special Warfare Center and School
- Lieutenant Colonel Louis “Rocky” Simon, Director, U.S. Marine Corps Civil-Military Operations School

15:00 Break

15:30 Civil Affairs Issue Paper Presentations

Moderator: Bruce B. Bingham, Brigadier General, U.S. Army Civil Affairs (ret.), Issue Paper Committee Chairman

- “Redefining Civil Affairs” – Colonel Dennis J. Cahill
- “Remote Civil Information Management: A Concept For How U.S. Army Reserve Civil Affairs Subject Matter Experts Can Bring Relevant Civilian Skill Set Support to Combatant Commanders” – Major Marco A. Bongioanni
- “Quality is Free – Improving Outcomes in an Era of Austerity through Integrated Civil Military Training and Operations” – Staff Sgt. Bjorn E. Hansen and Sgt. 1st Class Ryan S. Long

16:30 Break – Vote Tally on Issue Papers

16:45 Presentation of Issue Paper Awards

Brigadier General George Schwartz, Deputy Commandant, U.S. Army War College

17:00 Closing Remarks and Adjournment

Joe Kirilin, Colonel, U.S. Army Civil Affairs (ret.), President, Civil Affairs Association

18:30 No-Host Cocktail Hour and Association Banquet Dinner (19:30) at the Freedom’s Foundation